

ACTION AGENDA

2023

Mayor and City Commission



Fort Pierce, Florida
January 2023



Lyle Sumek Associates, Inc.
401 E Las Olas Boulevard, Suite 130-591
Fort Lauderdale, FL 33301

Phone: (386) 246-6250
E-mail: sumekassoc@gmail.com

Definitions of Terms

POLICY –

is an issue that needs direction or a policy decision by the Commission; or needs a major funding decision by the Commission; or an issue that needs Commission leadership by the governing body in the community; or with other governmental bodies (City government, other City governments, state government, federal government) – questions of “WHAT: IS THE DIRECTION; IS THE GOAL; IS THE BUDGET OR RESOURCES; IS THE CITY’S POLICY OF REGULATION?”

MANAGEMENT –

a management action which the Commission has set the overall direction and provided initial funding (e.g., phased project), may require further Commission action on funding; or a major management project particularly multiple years (e.g., upgrade to the information system) – questions of “HOW: DO WE ADDRESS THE ISSUE, MANAGE THE CITY; IMPLEMENT A DECISION OR PROGRAM; CAN WE IMPROVE THE MANAGEMENT OR ORGANIZATIONAL PROCESS?”

MANAGEMENT IN PROGRESS –

a management or organization action which Commission has set the direction, needs staff work before going to Commission for direction next year or beyond, no choice mandated by an outside governmental agency or institution, management process improvement budgeted or funded by the Commission.

MAJOR PROJECT –

a capital project funded in the CIP or by Commission action, which needs design, or to be constructed (e.g., Road project, City facility project, park project, etc.).

ON THE HORIZON –

an issue or project that will not be addressed during the year by management or the Commission but should be addressed in the next five years; it could become an action item for this year if another party moves the issue or project forward – it depends on them.

Fort Pierce Goals 2028

SERVE OUR COMMUNITY



DEVELOP OUR COMMUNITY



ENGAGE OUR COMMUNITY



BEAUTIFY OUR COMMUNITY



ENJOY OUR COMMUNITY

Policy Agenda 2023 Targets for Action City of Fort Pierce

TOP PRIORITY

**Brightline Stop/Station in Fort Pierce:
Next Steps**

**Crime Reduction Action Plan:
Update Report, New Initiatives, Direction and City Actions**

**City Impact Fees:
Review, Refinement and Expenditure Direction
(with St. Lucie County)**

**Annexations Strategy/Interlocal Service
Boundary Agreement Paradise Park and Other Enclave(s)**

**Growth Management Plan:
Scope, Development and Adoption**

**“One Fort Pierce” Community – Strengthening:
Next Steps**

HIGH PRIORITY

**St. Lucie County-City/FPUA Strategy:
Key Issues, Direction and City Actions**

**Orange Avenue Corridor Complete Streets:
Direction and Funding Mechanism**

**Downtown Development Master Plan Implementation:
Direction and Funding**

**Pinewood Recreation Facility Improvements:
Direction and Funding**

**Little Jim Operations:
Direction**

**City Legislative Advocacy and Agenda:
Key Issues, Agenda and Lobbying**

**County Airport Development:
Update and City Actions**

Management Agenda 2023

Targets for Action

City of Fort Pierce

TOP PRIORITY

**Neighborhood Identity and Branding – Phase 1:
Consultant Selection and Neighborhood Identification**

**Community Policing Expansion:
Actions 2023**

**Island Reclamation Plant Relocation:
Design (90%), Groundbreaking and Construction**

**Wave Garden Development:
Permitting and Construction**

**King’s Landing Development:
Plan Review**

**Port Development:
Re-Zoning Direction**

**South Beach Plan Development (2):
Preparation and Direction**

HIGH PRIORITY

**Entrances/Gateways/Community Beautification Plan:
Development and Adoption**

**Management and Employee Succession Plan and Process:
Report**

**Resilient City Strategy/Action Plan:
Report, Direction and City Actions**

**SUN Trail through Downtown:
Update Report, Direction and City Actions**

**IT Enhancement/Master Plan Implementation:
Update Report**

**Parking Pilot Study:
Implementation, Evaluation and Future Direction**

**Grants and Outside Funding Sources:
Identification, Direction and City Actions**

**Fort Pierce
Action Outlines 2023**

GOAL 1	SERVE OUR COMMUNITY
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<p>ACTION: City Impact Fees: Review, Refinement and Expenditure Direction (with St. Lucie County)</p>		<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="text-align: center; padding: 2px;">PRIORITY</td> </tr> <tr> <td style="text-align: center; padding: 2px;"><i>Policy Top</i></td> </tr> </table>	PRIORITY	<i>Policy Top</i>
PRIORITY				
<i>Policy Top</i>				
<p><u>Key Issues</u></p> <ul style="list-style-type: none"> • Law Enforcement Impact Fees • Cost of Services and Facilities • Projects • Impact Fee Marketplace • Expenditure Direction • Working with St. Lucie County 	<p><u>Activities/Milestones</u></p> <ol style="list-style-type: none"> 1. Provide information to Consultant 2. Complete Report by Consultant 3. Finalize Report with Recommendations 4. BUDGET WORKSHOP: Discussion and Direction 5. DECISION: Impact Fee Adoption 	<p><u>Time</u></p> <p>4/23</p> <p>6/23</p> <p>7/23</p> <p>7/23</p> <p>9/23</p>		
<p>Responsibility: Planning Director</p>				

ACTION: St. Lucie County-City/FPUA Strategy: Key Issues, Direction and City Actions

PRIORITY
<i>Policy High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Annexations • Impact Fees • Public ROW Responsibilities • Utility Service Area Boundaries • Parking Issues in Downtown • Location of County Buildings and Facilities • WWTP Relocation • Shared Roads • County-Owned Land • Parks Maintenance and Security • Lincoln Park Accelerated Growth – Infill Development • Homelessness • Community Mental Health • County Airport • Joint Procurement: Avenue D and 7th Street • Road Upgrades to Respond to Growth • Harbor Point Park 	<ol style="list-style-type: none"> 1. JOINT MEETING: Meet with St. Lucie County Commission 2. Follow-up City Actions 	<p>3/23</p> <p>TBD</p>

Responsibility: City Manager

ACTION: City Legislative Advocacy and Agenda: Key Issues, Agenda and Lobbying

PRIORITY
<i>Policy High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Wastewater Treatment Plant: \$45 million • Avenue D: Approved: \$1.5 Million 	<ol style="list-style-type: none"> 1. Establish Legislative Agenda 2. Present Agenda to Legislative Delegation 3. Lobbying State Legislature 	<p>Completed</p> <p>Completed</p> <p>Ongoing Monitoring</p>

Responsibility: City Manager

ACTION: Proactive City Corporate Communications Strategy and Action Plan: Outcomes, Best Practices, Report with Options, Direction and City Actions

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Goals • Roles: City Government • ROI – Effectiveness of Methods • Differing Approaches for Different Demographics • Moving Target: Methods and Platforms • Resources Needed • Funding Level • Information Security • Third Party Platforms • Changing Social Media Environment 	<ol style="list-style-type: none"> 1. Complete an Assessment of current methods 2. Prepare Update Report and budget recommendations 3. BUDGET WORKSHOP: Presentation and Direction 4. DECISION: Communications Programs and Funding Level 	<p>5/23</p> <p>6/23</p> <p>7/23</p> <p>9/23</p>

Responsibility: Information Technology Director

**ACTION: Comprehensive Ordinance Review and Update:
Completion**

PRIORITY
<i>Policy</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Outdated Ordinances • Language Clarification • Streamlining Processes • Purchasing Card • Construction Manager-at-Risk 	A. Planning and Zoning – Chapter 125	
	1. Complete internal review of current ordinances	8/23
	2. Identify needed changes and prepare draft ordinances	11/23
	3. Planning Board: Review and Recommendations	12/23
	4. DECISION: Planning and Zoning Ordinances Adoption	2/24
	B. Purchasing	
	1. Complete internal review	8/23
	2. Identify needed changes and prepare draft ordinances	11/23
	3. DECISION: Purchasing Ordinances Adoption	12/23

Responsibility: (A) Planning Director
(B) City Attorney

ACTION: City Services and Staffing Plan for Growth: Direction and Funding

PRIORITY
<i>Policy</i>

Key Issues

- Homestead Cap Growth: 3% to 2%
- Millage Rate: 6.9 to 7.2
- Housing Valuation
- Increasing Operational Costs
- Population Growth and Growth in Demands for City Services
- Average Households: \$300 Annual Contribution to Ad Valorem Taxes

Activities/Milestones

- | | |
|---|-------------------------------------|
| <ol style="list-style-type: none"> 1. Prepare proposed Budget FY 24 2. BUDGET WORKSHOP: Direction 3. DECISION: Budget FY 24 Adoption | <p>7/23</p> <p>7/23</p> <p>9/23</p> |
|---|-------------------------------------|

Time

Responsibility: City Manager

ACTION: Management and Employee Succession Plan and
Process: Report

PRIORITY
<i>Mgmt High</i>

Key Issues

- Public Works Director
- City Engineer
- Marina Director
- City Manager
- Chief of Police

Activities/Milestones

1. Prepare Update Report
2. **Conference Agenda: Report Presentation**

Time

- 7/23
8/23

Responsibility: City Manager

ACTION: IT Enhancement/Master Plan Implementation: Update Report

PRIORITY
<i>Mgmt High</i>

Key Issues

Activities/Milestones

Time

- | | |
|--|------|
| 1. Prepare Update Report | 3/23 |
| 2. Conference Agenda:
Presentation and Discussion | 4/23 |

Responsibility: Information Technology Director

ACTION: Grants and Outside Funding Sources: Identification, Direction and City Actions

PRIORITY
<i>Mgmt High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Matching Funding • Reporting Requirements • Administrative Costs • Application Process 	<ol style="list-style-type: none"> 1. Receive from departments current and potential grants 2. Prepare report for City Manager 3. BUDGET WORKSHOP: Presentation and Discussion 	<p>4/23</p> <p>7/23</p> <p>7/23</p>

Responsibility: Finance Director

ACTION: City Compensation Policy: Classification and, Compensation Study Report Direction and Funding

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

- | | | |
|--|---|-------------------------------------|
| <ul style="list-style-type: none"> • Competitive Employment • Shortage Selected Positions • Financial Constraints and Realities | <ol style="list-style-type: none"> 1. Complete the Class and Comp Study 2. Review by City Manager 3. BUDGET WORKSHOP: Presentation and Discussion | <p>4/23</p> <p>5/23</p> <p>7/23</p> |
|--|---|-------------------------------------|

Responsibility: Human Resources Director

ACTION: Labor Negotiations and Contracts:

PRIORITY
<i>Mgmt</i>

- a. Teamsters
- b. PBA Officers
- c. PBA Sergeants & Lieutenants

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
A. Teamsters		
	1. Begin negotiations	5/23
	2. Complete negotiations	10/23
	3. DECISION: Contract Approval	11/23
B. PBA Police Officers		
	1. Begin negotiations	2/23
	2. Complete negotiations	4/23
	3. DECISION: Contract Approval	5/23
C. PBA Sergeants & Lieutenants		
	1. Begin negotiations	2/23
	2. Complete negotiations	4/23
	3. DECISION: Contract Approval	5/23

Responsibility: Human Resources Director

ACTION: Natural Gas Strategy: Development, Direction and Implementation

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

- Prices Locked In for Three Years

1. Prepare Update Report
2. **Strategic Planning Workshop: Presentation and Discussion**

4/23

4/23

Responsibility: FPUA

ACTION: American Rescue Program: Direction on Project Allocations

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

- Unallocated Funds: \$300,000

1. Develop Allocation Plan for \$300,000
2. **BUDGET WORKSHOP:**
Direction and Decision

6/23

7/23

Responsibility: City Manager

ACTION: Customer Service and Working Remotely/Flexible
Hours: Update Report

PRIORITY
<i>Mgmt</i>

Key Issues

- Equipment
- Security
- Performance Monitoring and Accountability
- Different Departments Different Needs
- Potential City Liability

Activities/Milestones

1. Receive departmental policies and practices
2. Prepare a Comprehensive Report
3. **Conference Agenda: Presentation and Discussion**

Time

- 4/23
- 5/23
- 6/23

Responsibility: Human Resources Director

Management in Progress 2023			TIME
1	1. Cyber Security Training/Penetration Testing	IT	4/23
1	2. Recycling Public Awareness/Education Campaign: Launch	PW	7/23
1	3. GIS Initiatives: Project Maps and Sales Initiatives	IT	Ongoing
1	4. Police Strategic Plan: Annual Update	Police	6/23
1	5. Parking Enforcement Software for Mobile Parking Enforcement: Implementation	CR	8/23
1	6. Online Searchable Portal for Ordinances, Resolutions and Minutes: Creation	IT	9/23
1	7. Police Vehicles Replacement: Acquisition	PW	
	a. Patrol Vehicles Delivery: 20	Police	8/23
	b. Vehicles Order		Ongoing
1	8. Supervisor Handbook: Completion	HR	10/23
1	9. Police Leadership Program and Succession Plan: Development	Police	7/23
1	10. Animal Shelter and Control: Implementation	CR	3/23
1	11. Guide for Potential Developers: Development	Planning	5/23
1	12. Building Tyler/Intergov Software: Implementation	B	7/23
1	13. Permitting Office Space Relocation: Completion	B	12/23
1	14. Code Cycle Change: Implementation	B	12/23
1	15. Condominium Inspector: Hired	B	12/23
1	16. Legal Office’s Record-Keeping System Modernization: Completion	CA	12/23
1	17. City’s Advisory Boards on Sunshine, Public Records Law, etc. Training Sessions: Completion	CA	Ongoing
1	18. Tyler/Munis Energov for our Business Tax Receipt Processing: Completion	CC	10/23
1	19. Records Management Handbook and Reference Guide: Development	CC	7/23
1	20. Citywide Records File Plan: Development	CC	12/23
1	21. City Clerk’s Office to Other Departments for Boards and Committees: Expansion	CC	Ongoing
1	22. Records Storage Consolidation: Completion	CC	12/23
1	23. Records Room Inventory and File Plan: Development	CC	12/24
1	24. Parking Enforcement – Enforcement Software: Implementation	CR	7/23

Management in Progress 2023				TIME
1	25.	CPTED New Ordinance: Draft and Adoption (City Commission Decision)	CR	4/23
1	26.	Liens Ordinance Refinement: Draft and Adoption (City Commission Decision)	CR	4/23
1	27.	Low-Cost Veterinary Clinic at the Shelter: Creation	CR	10/23
1	28.	Signage Ordinance Update: Completion (City Commission Decision)	CR	9/23
1	29.	Boat Trailer Parking Zone at S. Causeway Park: Creation	Engr/PW	6/23
1	30.	ERP Phase II: Rollout, Licenses, Permits and Fees) of Electronic Record Processing System)	FIN	10/23
1	31.	ERP Phase III: Rollout (Payroll, Human Resources/ Time Keeping/ Retirement) of Electronic Record Processing System	FIN	10/23
1	32.	Interdepartmental Training Opportunities: Facilitating	HR	Ongoing
1	33.	Data Center Enhancements – Enterprise Wide	IT	Ongoing
1	34.	Call Center Builds – Enterprise Wide: Completion	IT	7/23
1	35.	Fortinet Extender Deployments – Failover and SD WAN Initiative	IT	3/23
1	36.	Circuit Upgrades throughout Enterprise	IT	10/23
1	37.	In-House Mental Health Program for Police Department Employees: Development	POLICE	10/23
1	38.	Police Promotional Examination Program: Development	POLICE	5/23
1	39.	Enterprise Fleet Contract	POLICE	Ongoing
1	40.	Public Works New Work Order System: Implementation	PW	12/23
1	41.	New Medium- and Heavy-Duty Equipment: Acquisition	PW	12/23
1	42.	Electric & Gas Rate Stabilization Accounts Management	FPUA	Ongoing
1	43.	City Surplus Properties: Review Inventory and Sale Direction (City Commission Decision)	CM	8/23

Major Projects 2023				TIME
1	1.	Fuel Island: Replacement: Completion	PW	12/23
1	2.	City Hall Covered Walkway for Pedestrians (Parking Garage and City Hall): CIP FY 2021 Funded and Implementation	PW	8/23
1	3.	Annual Road Resurfacing Projects	Engr	5/23

GOAL 2	DEVELOP OUR COMMUNITY
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<p>ACTION: Brightline Stop/Station in Fort Pierce: Proactive Next Steps</p> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 45%; text-align: center;"><u>Key Issues</u></th> <th style="width: 45%; text-align: center;"><u>Activities/Milestones</u></th> <th style="width: 10%;"></th> </tr> </thead> <tbody> <tr> <td style="vertical-align: top;"> <ul style="list-style-type: none"> • Location • Future Land Use • Station Design • Potential Development Partner • Outside Funding Sources • Funding Conceptual Design • ROW • Utility Locations • Pedestrian Connectivity </td> <td style="vertical-align: top;"> <ol style="list-style-type: none"> 1. Monitor actions 2. Develop Future Land Use 3. Planning Board: Review 4. DECISION: Brightline Station Future Land Use 5. Develop Conceptual Design 6. Identify Potential Partner 7. Conference Agenda: Presentation Brightline Station Conceptual Design and Potential Partnership 8. Lobby Federal Government and State of Florida for funding 9. Receive Response from Brightline </td> <td style="vertical-align: top;"> <table border="1" style="width: 100%; border-collapse: collapse; margin-bottom: 5px;"> <tr> <td style="text-align: center;">PRIORITY</td> </tr> <tr> <td style="text-align: center;"><i>Policy Top</i></td> </tr> </table> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 45%;"></th> <th style="width: 10%; text-align: center;"><u>Time</u></th> </tr> </thead> <tbody> <tr> <td></td> <td style="text-align: center;">Ongoing</td> </tr> <tr> <td></td> <td style="text-align: center;">8/23</td> </tr> <tr> <td></td> <td style="text-align: center;">8/23</td> </tr> <tr> <td></td> <td style="text-align: center;">9/23</td> </tr> <tr> <td></td> <td style="text-align: center;">10/23</td> </tr> <tr> <td></td> <td style="text-align: center;">10/23</td> </tr> <tr> <td></td> <td style="text-align: center;">11/23</td> </tr> <tr> <td></td> <td style="text-align: center;">Ongoing</td> </tr> <tr> <td></td> <td style="text-align: center;">12/23</td> </tr> </tbody> </table> </td> </tr> </tbody> </table>	<u>Key Issues</u>	<u>Activities/Milestones</u>		<ul style="list-style-type: none"> • Location • Future Land Use • Station Design • Potential Development Partner • Outside Funding Sources • Funding Conceptual Design • ROW • Utility Locations • Pedestrian Connectivity 	<ol style="list-style-type: none"> 1. Monitor actions 2. Develop Future Land Use 3. Planning Board: Review 4. DECISION: Brightline Station Future Land Use 5. Develop Conceptual Design 6. Identify Potential Partner 7. Conference Agenda: Presentation Brightline Station Conceptual Design and Potential Partnership 8. Lobby Federal Government and State of Florida for funding 9. Receive Response from Brightline 	<table border="1" style="width: 100%; border-collapse: collapse; margin-bottom: 5px;"> <tr> <td style="text-align: center;">PRIORITY</td> </tr> <tr> <td style="text-align: center;"><i>Policy Top</i></td> </tr> </table> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 45%;"></th> <th style="width: 10%; text-align: center;"><u>Time</u></th> </tr> </thead> <tbody> <tr> <td></td> <td style="text-align: center;">Ongoing</td> </tr> <tr> <td></td> <td style="text-align: center;">8/23</td> </tr> <tr> <td></td> <td style="text-align: center;">8/23</td> </tr> <tr> <td></td> <td style="text-align: center;">9/23</td> </tr> <tr> <td></td> <td style="text-align: center;">10/23</td> </tr> <tr> <td></td> <td style="text-align: center;">10/23</td> </tr> <tr> <td></td> <td style="text-align: center;">11/23</td> </tr> <tr> <td></td> <td style="text-align: center;">Ongoing</td> </tr> <tr> <td></td> <td style="text-align: center;">12/23</td> </tr> </tbody> </table>	PRIORITY	<i>Policy Top</i>		<u>Time</u>		Ongoing		8/23		8/23		9/23		10/23		10/23		11/23		Ongoing		12/23	
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Responsibility: City Manager																													

ACTION: Annexations Strategy/Interlocal Service Boundary Agreement: Paradise Park and Other Enclave(s)

PRIORITY
<i>Policy Top</i>

Key Issues

Activities/Milestones

Time

<ul style="list-style-type: none"> • St. Lucie County 	<ol style="list-style-type: none"> 1. Work with St. Lucie County on Annexation 2. JOINT FPUA MEETING: Enclaves and Strategic Annexations 3. DECISION: 41+ Individual Parcel Annexations 4. DECISION: Paradise Park Annexation 	<p>3/23</p> <p>4/23</p> <p>5/23</p> <p>7/23</p>
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Responsibility: City Manager

ACTION: Growth Management Plan: Scope, Development and Adoption

PRIORITY
<i>Policy Top</i>

Key Issues

- Water Expansion
- Wastewater Expansion
- Funding
- Community Needs
- Future Growth Direction

Activities/Milestones

1. Define scope of project
2. **JOINT FPUA STRATEGIC PLANNING WORKSHOP – Water and Wastewater**
3. Prepare Growth Report
4. **Conference Agenda: Presentation and Discussion**

Time

- 3/23
4/23

9/23
10/23

Responsibility: FPUA/City Manager

ACTION: Orange Avenue Corridor Street Improvements: Project Completion

PRIORITY
<i>Policy High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Project Completion 	<ol style="list-style-type: none"> 1. Orange Avenue Beautification Project: U. S. 1 to 10th Street: Completion 2. Orange Avenue Beautification Project – FDOT: 13th to 33rd Street: Completion 	<p>3/23</p> <p>2024</p>

Responsibility: City Engineer/FDOT

ACTION: Downtown Development Master Plan Implementation:
Direction and Funding

PRIORITY
<i>Policy High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Streetscape Project • Beautification Project • Pedestrian Connectivity 	<ol style="list-style-type: none"> 1. Establish CIP Plan for Downtown – Projects 2. Identify funding sources 3. Prepare Report 4. BUDGET WORKSHOP: Presentation and Direction 	<p>3/23</p> <p>6/23</p> <p>6/23</p> <p>7/23</p>

Responsibility: City Manager

ACTION: County Airport Development: Update and City Actions

PRIORITY
<i>Policy High</i>

Key Issues

- Vision Direction
- Commercial Air Service

Activities/Milestones

1. Request St. Lucie County Airport Director Status and Future Direction

Time

TBD

Responsibility: City Manager

ACTION: Tourism Expansion Strategy/Action Plan: Update Report, Direction and City Actions

PRIORITY
Policy

Key Issues

- Bed Tax Allocation
- Tourism Tax for City of Fort Pierce
- 1-Cent Available
- Fort Pierce Generation: 58%

Activities/Milestones

- 1. Update Report from Tourism Development Council**

Time

6/23

Responsibility: Sunrise Theatre Director/Commissioner J Johnson

ACTION: Neighborhood Identity and Branding – Phase 1:
 Consultant Selection and Neighborhood Identification

PRIORITY
<i>Mgmt Top</i>

Key Issues

Activities/Milestones

Time

- 1. Issue RFP for consulting services 3/23
 2. **DECISION: Award Contract for Neighborhood identity and Branding** 8/23
 3. Develop Plan by consultant 12/23
 4. Select Neighborhoods for Phase 1 1/24

Responsibility: City Manager

ACTION: Island Reclamation Plant Relocation: Design (90%)
and Construction

PRIORITY
<i>Mgmt Top</i>

Key Issues

Activities/Milestones

Time

1. Complete 90% Design

9/23

Responsibility: FPUA

ACTION: Wave Garden Development: Permitting and Construction

PRIORITY
<i>Mgmt Top</i>

Key Issues

Activities/Milestones

Time

- | | |
|-----------------------|-------|
| 1. Issue Permit | 10/23 |
| 2. Begin construction | 1/24 |

Responsibility: Building Official

ACTION: King's Landing Development: Plan Review

PRIORITY
<i>Mgmt Top</i>

Key Issues

Activities/Milestones

Time

- | | |
|-------------------------------------|------|
| 1. Complete Plan Development Review | 4/23 |
| 2. Begin Construction | 9/23 |

Responsibility: Building Official

ACTION: Port Development: Re-Zoning Direction

PRIORITY
<i>Mgmt Top</i>

Key Issues

Activities/Milestones

Time

- | | |
|---|------|
| 1. Planning Board: Review | 4/23 |
| 2. DECISION: Port Re-zoning Approval | 5/23 |

Responsibility: Planning Director

ACTION: South Beach Plan Development (2): Preparation and Direction

PRIORITY
<i>Mgmt Top</i>

Key Issues

Activities/Milestones

Time

- | | |
|--|--------------------------------------|
| <ol style="list-style-type: none"> 1. Review Planned Developments (2) 2. Planning Board: Review 3. DECISION: South Beach PD (2) Approval | <p>5/23</p> <p>8/23</p> <p>10/23</p> |
|--|--------------------------------------|

Responsibility: Planning Director

ACTION: Resilient City Strategy/Action Plan: Report, Direction and City Actions

PRIORITY
<i>Mgmt High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Staffing • Equipment • Resources for Crisis Response 	<ol style="list-style-type: none"> 1. Conference Agenda: Resiliency Strategy/Action Plan Discussion and Direction 2. DECISION: Resiliency Strategy/Action Plan Resolution Adoption 3. DECISION: Funding Mechanism Stormwater Fund 4. Planning Board: Seawall Ordinance Review 5. DECISION: Seawall Ordinance Adoption 6. Identify pump station flooding problems and options for land acquisition 7. Conference Agenda: Pump Station Flooding Presentation and Discussion 	<p>3/23</p> <p>5/23</p> <p>5/23</p> <p>6/23</p> <p>7/23</p> <p>8/23</p> <p>9/23</p>

Responsibility: Building Official

ACTION: SUN Trail through Downtown: Update Report, Direction and City Actions

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

- | | |
|---|-------|
| 1. Complete Preliminary Design on Indian River Drive | 9/23 |
| 2. Prepare Update Report | 9/23 |
| 3. Conference Agenda: Sun Trail – Indian River Drive Report Discussion and Direction | 10/23 |

Responsibility: City Engineer

ACTION: Parking Pilot Study: Implementation, Evaluation and Future Direction

PRIORITY
<i>Mgmt High</i>

Key Issues

- Equipment
- Software
- Resident Free
- Visitor Fee

Activities/Milestones

1. Install Paid Parking and Enforcement Software
2. Kick off Pilot Project

Time

8/23

10/23

Responsibility: Community Response Director

ACTION: Seaplanes Facility and Service: Design and Construction

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

- | | |
|-----------------------|-------|
| 1. Complete Design | 10/23 |
| 2. Issue Permit | 10/23 |
| 3. Begin construction | 11/23 |
| 4. Open | 6/24 |

Responsibility: City Engineer

ACTION: Fisherman’s Wharf Development: Plan Adoption

PRIORITY
<i>Mgmt</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
<ul style="list-style-type: none"> • Agreement Amendment • Developer Obligation • City Obligation • Title Issues Resolution • Boat Ramp Issues 	<ol style="list-style-type: none"> 1. Prepare Land Use Site Plan/PD Phase 1 2. Planning Board: Review 3. DECISION: Land Use Site Plan /Development Approval 	<p>8/23</p> <p>9/23</p> <p>12/23</p>

Responsibility: City Manager

ACTION: Development Review Task Force: Report with Recommendations, Direction and City Actions

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

- | | |
|--|------|
| 1. Prepare Update Report with Recommendations | 8/23 |
| 2. Conference Agenda:
Development Review Task
Force Report Discussion and
Direction | 9/23 |

Responsibility: Planning Director

ACTION: Public Transportation Implementation of Agreement:
Update Report

PRIORITY
Mgmt

Key Issues

- Routes

Activities/Milestones

1. **Request Update Report from St. Lucie County Community Transit Department**

Time

6/23

Responsibility: City Manager

ACTION: Short-Term Vacation Rental: Problem Analysis, Best Practices, Report with Findings and Options, Direction and City Actions

PRIORITY
Mgmt

Key Issues

Activities/Milestones

Time

- | | |
|---|------|
| 1. Prepare Report – Status and Costs | 5/23 |
| 2. Conference Agenda: Short-Term Vacation Rental Report Discussion and Direction | 6/23 |

Responsibility: Community Response Director

ACTION: Landscape Code: Revision

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

- | | |
|---|-------|
| 1. Planning Board: Review | 11/23 |
| 2. DECISION: Landscape Code Adoption | 12/23 |

Responsibility: Planning Director

ACTION: Bike Lane over South Bridge: Report with Options, Direction, Funding and City Actions

PRIORITY
Mgmt

Key Issues

- \$1 Million Project Cost
- St. Lucie County Participation

Activities/Milestones

- 1. Conference Agenda: Bike Lane over Bridge Discussion and Direction**
2. Pursue TPO and FDOT Funding
3. Receive notification of funding

Time

- 3/23
- 4/23
- 5/23

Responsibility: City Engineer

Management in Progress 2023			TIME
2.	1. Annual Job Fair 2024	Finance	1/24
2	2. 1 st Floor Utilization Sunrise Center: Buildout	PW	2/24
2	3. Edgartown Code Revisions: Completion (City Commission Decision)	PLAN	3/23
2	4. Business District Expansion (City Commission Decision)	PLAN	8/23
2	5. Modular/Mobile Housing Code: Revision (City Commission Decision)	PLAN	7/23
2	6. Transportation Concurrency Exemption Area (City Commission Decision)	PLAN	10/23
2.	7. Fencing for Vacant Lots Code: Development (City Commission Decision)	PLAN	5/23
2	8. Boarding House/Rooming House Regulations (City Commission Decision)	PLAN	4/23
2	9. Affordable/Workforce Housing Code Incentives (City Commission Decision)	PLAN	11/23
2	10. Noise Ordinance: Refinements (City Commission Decision)	PLAN	11/23

Major Projects 2023 – 2023			TIME
2.	1. Septics to Sewers Program: Report and Direction	FPUA	Ongoing
2	2. Street Resurfacing Projects 2023: Design and Construction	ENGR	5/23
2	3. Georgia Avenue Outfall Nutrient Removal: Construction	ENGR	6/23
2	4. Beach Court (Easter Avenue to Florida Avenue) Stormwater Infrastructure Replacement: Design and Construction	ENGR	5/23
2	5. Ohio Avenue (US 1 to 11 th Street) Roadway Improvements Project:	ENGR	
	a. Design		5/23
	b. Construction		1/24
2	6. Avenue B (8 th Street to 13 th Street) Street Improvements: Construction	ENGR	11/23
2.	7. 16 th Street (Avenue K to Avenue I) – Stormwater Replacement: Design	ENGR	6/23
2	8. Granada Street – Paving: Design	ENGR	6/23
2	9. Avenue D Streetscape (Indian River Drive to 29 th Street):	ENGR	
	a. Phase 1 Construction		9/23
	b. Phase 2 Design and Construction		9/23
2	10. 13 th Street Reconstruction (Georgia Avenue to Orange Avenue): Update Design	ENGR	7/23
2	11. SUN Trail – Highwayman Trail Gap (Indian Hills Drive to Georgia Avenue): Construction	ENGR	1/24
2.	12. Surfside Drainage / Resurfacing – Phase II and III: Design and Construction	ENGR	9/24
2	13. Means Court Extension (Avenue B to Moore’s Creek): Construction	ENGR	8/23
2	14. Indian Hills Recreation Area Stormwater Facility Expansion: Preliminary Engineering	ENGR	8/23
2	15. Orange Avenue Beautification Project: U. S. 1 to 10 th Street: Completion	ENGR	3/23
2	16. Orange Avenue Beautification Project – FDOT: 13 th to 33 rd Street: Completion	FDOT	2024

GOAL 3	ENGAGE OUR COMMUNITY
---------------	-----------------------------

<p>ACTION: “One Fort Pierce” Community – Strengthening: Next Steps</p> <p style="text-align: center;"><i>Key Issues</i></p> <ul style="list-style-type: none"> • Individual Commissioner Meeting • Community Engagement with the City Commission – Town Hall Meeting with City Staff Presentations • Marketing City of Fort Pierce • Bilingual Meetings • Whole Community Invited to Participate • Legal Constraints • 1-2 Time per Year • Listening to the Community • Outreach to the Community • Topics of Personal Interests • Youth Involvement • Link to Neighborhood Branding 	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="text-align: center;">PRIORITY</td> </tr> <tr> <td style="text-align: center;"><i>Policy Top</i></td> </tr> </table> <p style="text-align: center;"><i>Time</i></p> <ol style="list-style-type: none"> 1. State of the City: City Commissioner Presentation 2. REPORT: Ideas and Recommendations from the Mayor and City Manager 	PRIORITY	<i>Policy Top</i>	<p>3/23</p> <p>TBD</p>
PRIORITY				
<i>Policy Top</i>				
<p>Responsibility: Mayor/City Manager</p>				

ACTION: Community Policing Expansion: Actions 2023

PRIORITY
<i>Mgmt Top</i>

Key Issues

Activities/Milestones

Time

- | | |
|--|------|
| 1. Prepare Update Report | 6/23 |
| 2. Conference Agenda:
Community Policing
Expansion Report | 6/23 |

Responsibility: Police Chief

ACTION: Community Events and Festivals: Permitting Fee, Quality Control, Evaluation and Direction

PRIORITY
<i>Mgmt</i>

Key Issues

- Rental Fees
- Costs
- Residents vs. Non-Residents

Activities/Milestones

- | | |
|--|-------------------------------------|
| <ol style="list-style-type: none"> 1. Prepare Report 2. Conference Agenda:
Community Events Report
Discussion and Direction 3. Administrative Decision: Fees | <p>6/23</p> <p>6/23</p> <p>7/23</p> |
|--|-------------------------------------|

Time

Responsibility: Public Works Director

ACTION: Celebrating Community Heroes: Concept Definition,
Best Practices, Report with Options, Direction and City
Actions

Key Issues

PRIORITY
Mgmt

Time

1. Prepare draft design 4/23
2. **DECISION: Celebrating
Community Heroes Direction** 5/23

Responsibility: Public Works Director

Management in Progress 2023

			TIME
3	1. Outreach Vehicle "Classroom": Implementation	Police	12/23
3	2. City Marketing Program Development: Consultant Contract	Marina	7/23
3	3. Unity in Our Community	Police	7/23

GOAL 4	BEAUTIFY OUR COMMUNITY
---------------	-------------------------------

<p>ACTION: Public Facilities Maintenance/Appearance Upgrade Enhancements: Direction, Funding and City Actions</p>	<table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="text-align: center;">PRIORITY</td> </tr> <tr> <td style="text-align: center;"><i>Policy</i></td> </tr> </table>	PRIORITY	<i>Policy</i>								
PRIORITY											
<i>Policy</i>											
<p><u>Key Issues</u></p>	<p><u>Activities/Milestones</u></p>										
<p></p>	<table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 80%;"></th> <th style="width: 20%; text-align: center;"><u>Time</u></th> </tr> </thead> <tbody> <tr> <td>1. Identify opportunities</td> <td style="text-align: center;">5/23</td> </tr> <tr> <td>2. Prepare budget proposal</td> <td style="text-align: center;">6/23</td> </tr> <tr> <td>3. BUDGET WORKSHOP: Public Facilities Maintenance/Appearance Upgrade</td> <td style="text-align: center;">7/23</td> </tr> <tr> <td>4. DECISION: Budget FY 24 Adoption Funding</td> <td style="text-align: center;">9/23</td> </tr> </tbody> </table>		<u>Time</u>	1. Identify opportunities	5/23	2. Prepare budget proposal	6/23	3. BUDGET WORKSHOP: Public Facilities Maintenance/Appearance Upgrade	7/23	4. DECISION: Budget FY 24 Adoption Funding	9/23
	<u>Time</u>										
1. Identify opportunities	5/23										
2. Prepare budget proposal	6/23										
3. BUDGET WORKSHOP: Public Facilities Maintenance/Appearance Upgrade	7/23										
4. DECISION: Budget FY 24 Adoption Funding	9/23										
<p>Responsibility: Public Works Director</p>											

ACTION: Annual Beach Renourishment – St. Lucie County and U. S. Army Corps of Engineers: City Role and Funding

PRIORITY
<i>Policy</i>

Key Issues

Activities/Milestones

Time

- \$1 Million over 4 Years

- 1. DECISION: FPRA Contribution**
2. Identify funding in the CIP
- 3. BUDGET WORKSHOP: Beach Renourishment Funding**

5/23

6/23

7/23

Responsibility: City Manager

ACTION: Entrances/Gateways/Community Beautification Plan:
Development and Adoption

PRIORITY
<i>Mgmt High</i>

Key Issues

Activities/Milestones

Time

- | | | |
|----|---|-------|
| A. | Wayfinding Signs | |
| 1. | Bid for Wayfinding Signs | 3/23 |
| 2. | DECISION: Award
Contract for Wayfinding
Signs Installation | 4/23 |
| 3. | Complete installation | 12/23 |
| B. | Entrance Signs | |
| 1. | Expand contract to
include Entrance Signs | 6/23 |
| 2. | Complete installation | 12/23 |

Responsibility: Public Works Director

ACTION: Mural Projects 2023 (2): Direction

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

1. Complete murals (2)

12/23

Responsibility: City Manager

Management in Progress 2023 – 2023			TIME
4	1. Foreclosures Program/Process: Implementation	CA	Ongoing
4	2. Recycling Campaign: Implementation	PW	7/23
4	3. Code Enforcement/Compliance: Report	CR	1/24
4	4. Historic District Design Code: Revision (City Commission Decision)	PLAN	10/23
4	5. Post Office Appearance/Maintenance: Follow-Up with the Postmaster General and Congressional Representative	CM	Ongoing

Major Projects 2023 – 2023			TIME
4	1. Highwaymen Museum Development: Construction	CM	8/23
4	2. Annual Banner Replacement (Citywide) (150 Replacements)	PW	4/23

GOAL 5	ENJOY OUR COMMUNITY
---------------	----------------------------

ACTION: Crime Reduction Action Plan: Update Report, New Initiatives, Direction and City Actions

PRIORITY
<i>Policy Top</i>

Key Issues

Activities/Milestones

Time

- 1. Conference Agenda: Report Presentation**

6/23

Responsibility: Police Chief

ACTION: Pinewood Recreation Facility Improvements:
Completion

PRIORITY
<i>Policy High</i>

<u>Key Issues</u>	<u>Activities/Milestones</u>	<u>Time</u>
• Activities for Families	1. Install Playsets	8/23
• Celebrating the Improvements with the Community	2. Refresh Pavilion and Restrooms	8/23
• Homeless in Park	3. Complete Pickle Ball Court	9/23

Responsibility: Public Works Director

ACTION: Little Jim Operations: Direction

PRIORITY
<i>Policy High</i>

Key Issues

Activities/Milestones

Time

- 1. DECISION: Lease Direction**

6/23

Responsibility: City Manager

ACTION: Jaycee Boat Ramp Enhancements: Update Report and Direction

PRIORITY
<i>Policy Top</i>

Key Issues

Activities/Milestones

Time

- | | |
|---|------|
| 1. Complete Preliminary Design | 3/23 |
| 2. DECISION: Jaycee Boat Ramp Construction Funding | 4/23 |
| 3. Complete construction | 9/23 |

Responsibility: City Engineer

ACTION: Community Mental Health Strategy and City Actions
(with Community Partners): Development

PRIORITY
Policy

Key Issues

- Information to Our Community about Mental Health Services
- Agencies Unawareness of Other Agencies
- Legislative Advocacy

Activities/Milestones

1. Legislative Advocacy
 - a. Federal Government
 - b. State of Florida
 - c. St. Lucie County

Time

Ongoing

Responsibility: City Manager

ACTION: Smart City Initiative Development: Direction and Actions

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

- | | |
|--|-------|
| 1. Complete Downtown Fiber | 5/23 |
| 2. Complete Lincoln Park Fiber | 6/23 |
| 3. Complete Industrial Park
(Airport) Fiber | 12/23 |
| 4. Finalize agreement on
Downtown Kiosk | 5/23 |
| 5. Issue RFQ for Kiosk | 10/23 |

Responsibility: FPUA

ACTION: Animal Shelter Implementation: Next Steps

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

- | | |
|--|------|
| 1. Complete onboarding | 3/23 |
| 2. Complete IT infrastructure | 5/23 |
| 3. Stabilize Veterinarian Services and Price | 6/23 |
| 4. Expand Outreach Program | |
| 5. Create 501C3 non-profit organization/foundation for community donations | 9/23 |

Responsibility: Community Response Director

ACTION: Lincoln Theater: Request an Update Report

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

1. Request Update Report

5/23

Responsibility: City Manager

ACTION: Sunrise Theatre Future/Program Expansion: Update Report and Direction

PRIORITY
<i>Mgmt</i>

Key Issues

Activities/Milestones

Time

- 1. Conference Agenda: Sunrise Theatre Annual Report**

12/23

Responsibility: Sunrise Theatre Director

Management in Progress 2023			TIME
5	1. SHIP Home Rehabilitations (8)	Finance	Ongoing
5	2. Sunrise Theatre Corporate Sponsorships, Donors and Members: Increase	SR	Ongoing
5	3. Sunrise Theatre Marketing: Expansion	SR	Ongoing
5	4. Sunrise Theatre: Grants	SR	Ongoing
5	5. Sunrise Theatre Foundation: Fund Raising Event	SR	Ongoing
5	6. SHIP/First Time Homebuyers Down Payment Assistance Program: Virtual Services	Finance	Ongoing
5	7. Sunrise Theatre Volunteer Program: Expansion	SR	Ongoing
5	8. Marina Security: Assessment, Plan and Funding	FPCM	4/23
5	9. Annual Highwaymen Heritage Trail Art Show and Festival 2024	Finance	2/24
5	10. Youth Recreation Programs Expansion	PW	6/23
5	11. Marina Office Upgrade(s) – Multi-Phase Approach including Controller, QuickBooks and Scribble	IT	6/23
5	12. Certified Bicycle Patrol Officers Team: Expansion	POLICE	8/23
5	13. K-9 Program Expansion: Grant Request	POLICE	10/23
5	14. Police Streamline the Non-Essential Calls	POLICE	Ongoing
5	15. Boat Mooring – Boat Neighborhoods: Direction	FPCM	10/23

Major Projects 2023			TIME
5	1. Indian Hills Golf Course Projects	IHGC	
	a. Final Site Plan for Clubhouse		4/23
	b. Pickleball		2/24
	c. Trash Collection System		5/23
5	2. Fenn Park Reconstruction Project – Phase 2	PW	9/23
5	3. Jaycee Park Connectivity Improvements	PW	12/23
5	4. Savannah Recreation Trail Connectivity to Indian Hills Recreation Area: Design and Construction	Engr	10/23
5	5. Optimum Turf Health: Correct Mix	IHGC	10/23
5	6. New Cart Fleet: Implementation	IHGC	2/24
5	7. Fuel Dispensers and Management System: Replacement	FPCM	10/23
5	8. Restroom Showers: Update	FPCM	9/23
5	9. Sunrise Theatre Upgrade Projects: Completion	ST	
	a. Water Heater Replacement		4/23
	b. Fire Panel Upgrade		8/23
	c. HVAC Automation Migration		5/23
5	10. Beach Volleyball at Jaycee Park: Installation	PW	10/23

Policy Calendar 2023

MONTH

March 2023

1. **Conference Agenda: Resiliency Strategy/Action Plan Discussion and Direction**

2. **Conference Agenda: Bike Lane over South Bridge Discussion and Direction**

3. **JOINT MEETING: Meet with St. Lucie County Commission**

4. **Edgartown Code Revisions: Completion (City Commission Decision)**

- 5.

- 6.

- 7.

- 8.

MONTH

April 2023

1. **Conference Agenda: IT Master Plan Report Presentation and Discussion**

2. **FPUA Strategic Planning Workshop: Presentation and Discussion**

3. **CPTED New Ordinance: Draft and Adoption (City Commission Decision)**

4. **Liens Ordinance Refinement: Draft and Adoption (City Commission Decision)**

5. **Boarding House/Rooming House Regulations (City Commission Decision)**

6. **DECISION: Award Contract for Wayfinding Signs Installation**

7. **DECISION: Jaycee Boat Ramp Construction Funding**

- 8.

MONTH

May 2023

1. **DECISION: PBA Officers Contract Approval**

2. **DECISION: PBA Sergeants & Lieutenants Contract Approval**

3. **DECISION: 12-15 Individual Annexations**

4. **DECISION: Port Re-Zoning Approval**

5. **DECISION: Resiliency Strategy/Action Plan Resolution Adoption**

6. **Fencing for Vacant Lots Code: Development (City Commission Decision)**

7. **DECISION: Celebrating Community Heroes Direction**

8. **DECISION: FPRA Contribution**

MONTH

June 2023

1. **Conference Agenda: Customer Services and Working Remotely Presentation and Discussion**
2. **Update Report from Tourism Development Council**
3. **Conference Agenda: Short-Term Vacation Rental Report Discussion and Direction**
4. **Request Update Report from St. Lucie County Community Transit Department**
5. **Conference Agenda: Community Policing Expansion/Crime Reduction Action Plan Report**
6. **Conference Agenda: Community Events Report Discussion and Direction**
7. **DECISION: Little Jim Lease Direction**
8. **Noise Ordinance: Refinements (City Commission Decision)**

MONTH

July 2023

1. **BUDGET WORKSHOP: Discussion and Direction**
 - a. Proactive Communications Enhancements
 - b. City services and Staffing
 - c. American Rescue Dollars Allocation
 - d. Grants and Outside Funding Sources
 - e. City Compensation
 - f. Downtown CIP Projects
 - g. Public Facilities Maintenance Appearance Upgrade Enhancement
 - h. Beach Renourishment

2. **DECISION: Paradise Park Annexation**

3. **DECISION: Seawall Ordinance Adoption**

4. Modular/Mobile Housing Code: Revision (**City Commission Decision**)

- 5.

- 6.

- 7.

- 8.

MONTH

August 2023

1. **Conference Agenda: Management and Employee Succession Report Presentation**

2. City Surplus Properties: Review Inventory and Sale Direction **(City Commission Decision)**

3. **DECISION: Award Contract for Neighborhood identity and Branding**

4. Business District Expansion **(City Commission Decision)**

- 5.

- 6.

- 7.

- 8.

MONTH

September 2023

1. **DECISION: Budget FY 24 Adoption**

2. **DECISION: Impact Fee Adoption**

3. **DECISION: Communications Programs and Funding Level**

4. **Signage Ordinance Update: Completion (City Commission Decision)**

5. **DECISION: Brightline Station Future Land Use**

6. **Conference Agenda: Pump Station Flooding Presentation and Discussion**

7. **Conference Agenda: Development Review Task Force Report Discussion and Direction**

- 8.

MONTH

October 2023

1. **Conference Agenda: Growth Management Plan Presentation and Discussion**

2. **Conference Agenda: Sun Trail – Indian River Drive Report Discussion and Direction**

3. **DECISION: South Beach PD (2) Approval**

4. **Transportation Concurrency Exemption Area (City Commission Decision)**

5. **Historic District Design Code: Revision (City Commission Decision)**

- 6.

- 7.

- 8.

MONTH

November 2023

1. **DECISION: Teamsters Contract Approval**

2. **Conference Agenda: Presentation Brightline Station Conceptual Design and Potential Partnership**

3. **Affordable/Workforce Housing Code Incentives (City Commission Decision)**

- 4.

- 5.

- 6.

- 7.

- 8.

MONTH

December 2023

1. **DECISION: Purchasing Ordinances Adoption**

2. **DECISION: Landscape Code Adoption**

3. **DECISION: Fisherman’s Wharf Land Use Site Plan /Development Approval**

4. **Conference Agenda: Sunrise Theater Annual Report**

- 5.

- 6.

- 7.

- 8.

MONTH

January 2024

1.

2.

3.

4.

5.

6.

7.

8.

MONTH

February 2024

1. **DECISION: Planning and Zoning Ordinances Adoption**

2.

3.

4.

5.

6.

7.

8.